

Project	Year of Implementation					Responsibility	Estimated Cost	Funding Source	Success Measure
	2006	2007	2008	2009	2010				

ECONOMIC DEVELOPMENT									
Implement Strategies identified by I85 Business District Economic Development Plan	■	■	■	■	■	City	TBD	Local, County, State of Georgia	Identification and Completion of Projects
Implement Old Town Master Plan Projects	■	■	■	■	■	City, DDA	Varies	Local, County, State of Georgia	Completion of Projects
Continue efforts to annex property in close proximity to the City Limits (Consistent with Adopted Plans)	■	■	■	■	■	City	Staff Time	Local	Continued Implementation of Annexation List
Continue to work with Gwinnett County Chamber of Commerce to encourage industries to locate in the City	■	■	■	■	■	City, Chamber	\$1000/Year plus Staff Time	Local	Meeting Attendance – 24 per year (12 Council, 12 Staff)
Continue to participate with local business development council and other business and civic associations	■	■	■	■	■	City	Staff Time	Local	Participate in 15 Organizations
Promote the Main Street Program	■	■	■	■	■	City, DDA, Citizens	Staff Time	Local	Awareness of Program throughout the Community
Continue to promote Old Town through special promotions, festivals and advertisements (newsletter, website) at Town Center Park and Main St. Park	■	■	■	■	■	City	\$40,000/Year plus Staff Time	Local	6 Newsletters/year 10 Events/year 500 Web Hits/month
Gather Assets in Old Town in Preparation for Future Opportunities	■					DDA	Staff Time	Local	Creation of a List of Assets
Town Center Property Land Sale	■					City	Staff Time plus related expenses	Local	Complete Land Sales of all Tracts
Reduce the Number of External Entry Hotel Rooms in the City	■	■	■	■	■	City	Staff Time, plus costs TBD	Local, TBD	Reduce Rooms
Explore creating a Tax Allocation District for Suwanee Gateway	■					City	Staff Time	Local	Determine Appropriateness and Feasibility of a TAD
Evaluate Heightened Landscaping Options for I85 Interchange	■					City	Staff Time	Local	Determine Costs and Feasibility

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CAPITAL PROJECTS									
Sims Lake Tract Design and Construct Park Improvements (CIP-R1)	■	■				City, Private Contractors	\$2,568,000	Open Space Bond; Local	Complete Construction
PlayTown Suwanee. Phase II (CIP-R3) - Creative Play Area				■		City, Private Consultant and Contractors	\$350,000	2005 SPLOST	Construct Park
Beautification Improvements to the "I-85 Area". (CIP-CD1) – Streetscape Local Roads. Design and Partial Construction		■				City	\$969,660	2005 SPLOST	Complete Design and Complete Partial Improvements
City Hall Facility at Town Center Site. (CIP-F1) - Planning, Design and Construction	■	■	■			City; Private Contractor	\$7,500,000 +/- (estimated)	Local Funds (Town Center Land Sale); Loan/Bond	Complete Planning ('05), Design ('06) and Construct Building ('07-'08)
Roadway Signage Plan. (CIP-CD2) Welcome to Suwanee Signs - Create and Implement			■			City	\$35,000	Local;	Construct Signs
Resurface City Hall/Police Station Parking Lot. (CIP-F2)	■					City; Private Contractor	\$30,000	Local	Complete Work
Pedestrian Underpass. (CIP-T1) - Pedestrian Improvements Below Railroad and Related Improvements at Buford Highway (Phase I Planning and Design)	■					City; Private Consultant	\$80,000	Local Match, LCI Implementation Funds	Complete Design and Obtain Permits from Railroad
Pedestrian Underpass. (CIP-T1) - Pedestrian Improvements Below Railroad and Related Improvements at Buford Highway (Phase II Construction)	■	■				City; Private Contractor	\$1,050,000 plus \$100,0000 in enhancements	Local Match, LCI Implementation Funds; \$100,000: 2005 SPLOST	Undertake and Complete Construction
Mary Lou Street Public Works Yard. (CIP-F3) - Land Acquisition	■	■				City	\$150,000	Local	Acquire Land
Mary Lou Street Public Works Yard. (CIP-F3) - Expansion	■	■				City	\$150,000	Loan/Bond	Undertake and Complete Expansion

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Pedestrian Bridge Over Suwanee Creek. (CIP-R4) - Town Center Area to Suwanee Creek Greenway – (Phase I - Design)	■					City; Private Design Consultant	\$50,000	2005 SPLOST	Undertake and Complete Design;
Pedestrian Bridge Over Suwanee Creek. (CIP-R4) - Town Center Area to Suwanee Creek Greenway – (Phase II - Construction)	■	■				City; Private Construction Contractor	\$547,500 (\$280,000 SPLOST; \$267,500 Bond)	2005 SPLOST; Open Space Bond	Undertake and Complete Construction
Traffic Calming Design. (CIP-T2) - Design/Engineer Various Sidewalk/Traffic Calming Projects Around Old Town (Traffic Calming: Eva Kennedy Rd., Martin Farm Rd.	■					City; Private Consultant	\$40,000	2005 SPLOST	Obtain Designs
Construct Various Traffic Calming Projects Around Town:									
Safety Improvements to Eva Kennedy Road I (CIP-T2X). Traffic Calming, Improve Sidewalks, Road Improvements		■	■			City	\$186,000	2005 SPLOST	Construct Project
Martin Farm Road Traffic Calming (CIP-T2X)		■	■			City	\$27,500	2005 SPLOST	Construct Project
Pave Jackson Street	■	■	■			City, Private Development	\$495,787 (not city funded)	Private Development, Other	Construct Project
Old Town Gateways. (CIP-CD4) Main Street, Eva Kennedy Road		■	■	■		City	\$25,000	Local	Construct Project
Lansfaire Stormdrainage Project. (CIP-WS1)	■	■				City	\$25,000	2005 SPLOST	Construct Project
Sharon Industrial Way Stormdrainage Project. (CIP-WS2)	■					City	\$25,000	2005 SPLOST	Construct Project
Cherokee Trail Stormdrainage Project. (CIP-WS3)		■				City	\$10,000	2005 SPLOST	Construct Project
Settles Bridge Road Stormdrainage Project. (CIP-WS4)		■				City	\$45,000	2005 SPLOST	Construct Project
White Street/White Lane Stormdrainage Project. (CIP-WS5)			■			City	\$75,000	2005 SPLOST	Construct Project

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Sims Lake Property Stormdrainage Project. (CIP-WS7)	■	■				City	\$50,000 (\$13,000 SPLOST, \$37,000 Bond)	2005 SPLOST; Open Space Bond	Construct Project
Mill Creek Run/Burnette Road Stormdrainage Project. (CIP-WS8)			■			City	\$10,000	2005 SPLOST	Construct Project
Martin Farm Subdivision Stormdrainage Project. (CIP-WS9)		■				City	\$15,000	2005 SPLOST	Construct Project
Pedestrian Improvements at Hwy. 23 & Hwy. 317. (CIP-T8) Signalization and Pedestrian Enhancements		■	■	■		City	\$338,000	2005 SPLOST	Construct Project
Suwanee Creek Greenway Rehabilitation. (CIP-R5) Drainage improvements and overall rehabilitation of Trice Trail, including trail access improvements from Smithtown Road		■	■	■		City	\$764,000	\$550,000 -2005 SPLOST; \$214,000 Open Space Bond	Construct Project
Interactive Fountain. (CIP-R6) Design and Construct Fountain at Town Center	■					City	\$631,838	Local & 2005 SPLOST	Construct Project
Town Center Park Enhancements. (CIP-R7) Lighting, Stage Improvements, etc.	■	■	■			City	\$115,162	2005 SPLOST	Construct Project
Complete Rewrite of Alternative Transportation Master Plan (CIP-T9)	■					City, Private Consultant	\$50,000	2005 SPLOST	Construct Project
Undertake Pedestrian Connections as Identified by Alternative Transportation Master Plan (CIP-T9)		■	■	■		City	\$350,000	2005 SPLOST	Construct Project
Renovate City Hall. (CIP-F4) – Minor Renovations - Improve Police Efficiency	■					City	\$50,000	2005 SPLOST	Construct Project
Renovate City Hall. (CIP-F4) – Major Renovations - Prepare City Hall for use as Police Station				■		City	\$450,000	2005 SPLOST	Construct Project
Suwanee Creek Park Phases 3-5 (CIP-XX) Complete Additional Phases on Suwanee Creek Park					■	City	\$365,500	Open Space Bond	Construct Project

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COMMUNITY FACILITIES – Municipal Operations									
Maintain High Levels of City Services	■	■	■	■	■	City; Consultants; Contractors; Vendors; Etc.	Varies	Local, Varies	Continue to be Recognized as Regional Leaders
Implement Strategies Identified by Annexation Study	■	■	■	■	■	Staff, Council	Staff Time	Local	New Property Annexed Into City
Explore Feasibility of a Residential Franchise System for Solid Waste Sanitation Services	■					City; Citizen Task Force	Staff Time	Local	Prepare a Report and Consider a Proposal
Implement Commercial Franchise System for Solid Waste Sanitation Services	■	■				City;	Staff Time	Local	Have System Up and Running
Continue to Analyze Stormwater Funding Options including Stormwater Utility	■					City	Staff Time	Local	Determine Appropriateness and Feasibility
Develop Stormwater Master Needs Analysis	■					City, Private Contractor	TBD	Local	Adopt a Plan
Take over MS4 Permit Activities from Gwinnett County	■					City, Consultant	TBD	Local	Revise Existing MS4 Permit
Develop and Implement Permanent Protection Policy for Open Space Acquisitions	■					City	Staff Time	Local	Adopt a Policy
Explore Creation of a Local Historic District in Old Town	■					DDA	Staff Time	Local	Determine Need
Continue to implement Litter Removal Program	■	■	■	■	■	City	\$30,000/year	Local	Participate in Program
Investigate ways to create public access to the Chattahoochee River	■	■	■	■	■	City	Staff Time	Local	Determine Viability; Provide Access
Create a Mixed-Use Town Center Across from City Hall anchored by a Park/Town Square	■	■	■	■	■	City, DDA, Private Sector	N/A	Local, Bond Proceeds, Loans, Other	Creation of an Active Town Center

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Hold Joint City Council/DDA/Planning Commission/Zoning Board of Appeals Meetings	■	■	■	■	■	City Council, DDA, Planning Commission and Zoning Board of Appeals Members	Staff Time	Local	Hold Annual Meetings
Explore Online Bill Payment Options via Website	■	■				City	Unknown	Local	Decide on Bill Payment
Partner with Gwinnett County and Ga. DOT to identify and construct sidewalks and multi-use trails along major arterials	■	■	■	■	■	City and County	N/A	Local, Gwinnett County	Construction of new facilities
Work with the Gwinnett Board of Education to encourage construction of schools within our community	■	■	■	■	■	City; Board of Education	Staff Time	Local	New schools within Suwanee
Enhance Training and Knowledge of Boards & Commissions	■	■	■	■	■	City; Board Members	\$2500/year plus Staff Time	Local	Conduct Two Training Sessions Per Year; One for Legal issues and One for Planning Education; Continue Orientation
Continue City's Involvement as Special Events Coordinator	■	■	■	■	■	City	Staff Time	Local	Special Events Continue to Meet City's High Expectations
Continue to Explore Opportunities to Expand Water System where Appropriate	■	■	■	■	■	City	Varies with Project	Local, Water Fund	Expand When Appropriate
Direct DDA to Investigate Options for Caboose Location	■					DDA, City	Staff Time	Local	Identify Location
Seek Awards from Local and National Organizations	■	■	■	■	■	City	Staff Time	Local	Receive Positive Recognition

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COMMUNITY FACILITIES – Public Safety									
Continue to implement and expand community oriented policing programs	■	■	■	■	■	City, neighborhood groups	Staff time	Local	Citizen/Community Involvement & Participation
Continue Effective Police Patrol Activity for all City Parks	■	■	■	■	■	City	\$50,000 per officer/per year	Local	Meet Citizen/Council Needs. Public Safety Maintained.
Purchase Mobile Data Terminals for Police Department (CIP-PS1)	■	■	■	■	■	City	\$164,000	2005 SPLOST	Mobile Data Terminals in every Police Car
Evaluate current police radio communication system and identify new technology for system replacement when obsolete (CIP-PS1)	■	■				City	Evaluate: Staff Time, Implementation: \$390,400 (\$554,400 Total)	2005 SPLOST	Maintain Technologically Functional Radio System. Meet up-grade demands required by Gwinnett County.
Continue effective and proactive traffic enforcement efforts/program- (Selective Enforcement Unit)	■	■	■	■	■	City	Staff Time	Local	Traffic Arrests; Traffic Programs; Reported Accidents
Police Fleet Replacement	■	■	■	■	■	City	2006 - \$132,000 2007 - \$132,000 2008 - \$132,000 2009 - \$132,000	Local	Predicting Required Replacement/Control of Maintenance Expenses
Implement Red Light Cameras	■	■				City	Staff Time	Local	Construct Cameras
Participate In Leadership Component of Citizens Police Academy	■	■	■	■	■	City Staff & City Council	Staff Time	Local	Include a new Session within Citizens Police Academy
Undertake Education Efforts to Reduce Driver Speeding	■	■				City	Staff Time	Local	Complaints of Speeding in Residential Areas Reduced

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HOUSING									
Identify housing that is not currently connected to sewer for modernization	■	■				City; Gwinnett County Dept. Public Utilities	Staff Time	Local	Complete a List
Review of the Zoning Ordinance and amend it to pre-empt problems with rapid growth and uncontrolled development	■	■	■	■	■	City	Staff Time	Local	Ongoing, Adopt Amendments as needed
LAND USE									
Carefully monitor non-residential land use allocations	■	■	■	■	■	City	Staff Time	Local	Undertake Annual Updates
Continue long and short-term annexation plan to eliminate confusion about city limits and reduce unincorporated pockets and islands	■	■	■	■	■	City	Staff Time	Local	Review Yearly
Implement Comprehensive Plan Design Guidelines	■	■	■	■	■	City	Staff Time	Local	Rezoned Projects Develop as Expected
Promote better cooperation with Gwinnett County and nearby cities regarding rezoning of properties near the City	■	■	■	■	■	City, County, nearby municipalities	Staff Time	Local	Insure compliance with H.B. 489 requirements and provisions
Emphasize Community Aesthetics throughout the City	■	■	■	■	■	City	Staff Time	Local	Include in local plans and studies
Promote the development of planned commercial centers rather than strip development	■	■	■	■	■	City	Staff Time	Local	Distribute Comprehensive Plan
Implement Various Water-Related Requirements (NPDES, Soil & Erosion Control, N. Ga. Water Planning District)	■	■	■	■	■	City	Unknown, Increased Staff Resources	Local	Maintain Up to Date Regulations
Evaluate Neighborhood Impacts due to Smithtown Road Extension				■		City	Staff Time	Local	Develop Plan Prior to Road Opening

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TRANSPORTATION									
Coordinate with Gwinnett County on major road initiatives in the City	■	■	■	■	■	City	Staff time	Local	City Has Adequate Road Network
Influence and Promote Construction of McGinnis Ferry Rd. Extension – Participate in Design Process	■	■				Gwinnett County; Georgia DOT; City	\$25 Million	Gwinnett County; Ga. DOT	Construction of Road
Influence and Promote Construction of Smithtown Road Bridge	■	■	■	■	■	City, Gwinnett County, Ga. DOT	Unknown	Gwinnett County; Ga. DOT	Construction of Road and Bridge
Coordinate with Gwinnett County on implementation of the County Transit System serving the City	■	■	■	■	■	City	Staff Time	Local	Transit Line(s) Extends in Appropriate Locations in City
Maintain up-to-date Road Maintenance Plan	■	■	■	■	■	City; Gwinnett County	Staff Time	Local; Gwinnett County; Ga. DOT	Local Roads are Maintained on Annual Basis
Promote Commuter Rail Station in Suwanee	■	■	■	■	■	City; Georgia Passenger Rail Authority	N/A	Local; State of Georgia	Inclusion in State Work Plan
PLAN UPDATING									
Conduct Annual Review of Comprehensive Plan	■	■	■	■	■	City	Staff Time	Local	Undertake Yearly Update
Update STWP Annually	■	■	■	■	■	City	Staff Time	Local	Undertake Yearly Update
Prepare and adopt amendments to the Plan as appropriate and timely	■	■	■	■	■	City	Staff Time	Local	Undertake Yearly Update
Complete Plan Update following DCA Requirements	■	■	■			City, Consultant	Staff Time plus consultant fees	Local	Approval of Plan; Qualified Local Government Status
Conduct an Analysis of Mixed-Use Projects and Affordable Housing in Suwanee	■					City, Consultant	Staff Time, plus consultant fees TBD	Local	Develop a Report

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FUTURE PROJECTS	Estimated Cost	Project Description
Streetscape Old Town (CIP-CD3) - Main Street, Russell Street, Russell Street Gateway	\$570,000	Streetscape Project including trees, lights, paving, crosswalks, etc. along Main Street, Russell Street and gateways for said streets
Realign Main Street (Acquire "Metal Products Facility")	\$2,250,000	Extend Main Street southward through Metal Products
Improve Martin Farm Road	\$370,000	Widen and/or eliminate vertical alignment problems on Martin Farm Road
Improve White Street (Russell St. to White Ln)	\$370,000	Pave and Improve White Street (Russell St. to White Ln)
Improve White Ln. (White St. to Buford Hwy)	\$406,800	Pave and Improve White Ln. (White St. to Buford Hwy)
Extend sewer to residents in Old Town	\$500,000	Extend sewer to residents in Old Town